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SPECIAL BULLETIN

OFFICE OF TRAINING & EDUCATION

20 July 1984

NO. 10-84

TO: Agency Training Officers

SUBJECT: Seminar on Intelligence Successes and Failures

The Seminar is designed for analysts and supervisors directly involved with complex analytical problems: e.g., anticipation of wars, revolutions, and "unusual" political, economic, and scientific developments generally. Participants are required to discuss their experiences in dealing with such problems and to prepare case studies to illustrate the causes of intelligence failure and the requirements for intelligence success. The specific objectives of the Seminar are: (1) to increase understanding of barriers to timely anticipation of critical developments (e.g., cultural differences, deception, bias, overconfidence); (2) to examine critically DCI and DDI recommendations for improved analysis (e.g., more effective relations with policymakers, devil's advocacy, multiple explanations); (3) to relate the Seminar's "lessons" on successes and failures to the participants' current analytical responsibilities. The Course Director is a former National Intelligence Officer and DI Division Chief.

COURSE DATA

Length: Six days

Dates: 19, 22-26 October 1984
12-14, 17-19 December 1984
(Additional dates to be announced)

Location: Chamber of Commerce Building

Class Size: 14-18 Students

Prerequisites: Approval of the Course Director

Registration: Form 73, Request for Internal Training, should be sent through the DI Career Development Officer, 2E42 Headquarters, to OTE Central Registration, Room 822, Chamber of Commerce Building, no later than three weeks before the course begins. For further information call the Analysis Training Branch of OTE on extension